



6. IMPLEMENTING ENVISION DAPHNE 2042





"Vision without implementation is a hallucination"

Thomas Edison

ORGANIZING FOR IMPLEMENTATION

Comprehensive implementation can be organized in a variety of ways. Recommendations can be organized by priority, type of strategy, plan goal, or developmental characteristic. The method used for Envision Daphne 2042 is to organize recommendations according to Daphne's planning principles cross-referenced to the relevant sections of Envision Daphne 2042. The plan's implementation recommendations are cataloged in the implementation matrix that follows.

Plan implementation is the ultimate goal of the planning process. While identification of key strategies is important, the plan can only facilitate the achievement of Daphne's development goals if tasks or actions are implemented. This implementation section is a working document used to implement the vision and strategies expressed in the previous sections. As a working document, the expressed intention is that the plan be used regularly and frequently. The implementation section should be updated regularly and systematically through

the following actions:

- Measuring and reporting the progress of implementation
- Adding new tasks or actions which will help accomplish the overall goals of Envision Daphne 2042
- Refining tasks or actions already under way in order to enhance their implementation or improve their effectiveness
- Removing tasks or actions completed satisfactorily.

The process is intended to elevate the plan and the planning function in the overall budget, policy and management decisions of Daphne. For this approach to succeed, strategies, decisions, and policies must be periodically evaluated and revised to respond to changing conditions.

Implementation is an incremental process. Some recommendations will be carried out in a relatively short period of time. Others are long-term in nature. Policy strategies can range from cost neutral for some implementation actions, to those that may require more detailed study and significant budget commitments. Some recommendations will require the partnership, cooperation and action of other local boards and commissions. The plan ultimately is to serve as a guide to all persons and entities interested in advancing the quality of life in Daphne.

Annual Work Programs

Using Envision Daphne 2042 as a basis for organizing the annual work programs of local departments, boards, and other agencies will help accomplish the goals and objectives of the plan. If the activities of all municipal organizations are coordinated, there can be significant benefits in efficiency, economy, and outcomes. The Implementation Matrix assigns responsibilities and priorities to implementing the recommended strategies and tasks. These recommendations can and should be used by other organizations when

preparing and evaluating their capital planning and work programs.

Reference for Proposed Actions

Envision Daphne 2042 is intended to guide the future growth and development of Daphne. Using the comprehensive plan as a basis for land use, zoning, development and other decisions within the city will help accomplish the goals and objectives of the plan. All land use and development proposals should be evaluated in terms of compliance with Envision Daphne 2042.

Annual Operating Budget

The annual operating budget sets forth planned expenditures for municipal spending over the coming fiscal year. Plan recommendations should be considered during formulation of the city's annual operating budget so that the overall objectives of the plan will be accomplished.

Capital Improvement Programming

A capital budget (or Capital Improvement Program) is a tool for planning the major capital expenditures of a local government that identifies and prioritizes local capital needs and the manner in which they will be financed. Envision Daphne 2042 anticipates that its recommendations be included in the city's capital budgeting process.

Implementation Partners

The list of potential partners provided in the plan identifies those individuals, groups, or organizations that can or should be involved in implementing the action. It should not be viewed as exclusive or comprehensive in that other partners who have not been listed may have an interest, skill, or responsibility for assisting with the action. New partners are always encouraged to play a part.

City as Prime Activator

Even with the listing of implementing partners for Envision Daphne 2042, it is stressed that the City of Daphne is the prime activator and motivator for plan implementation. It is intended that implementation be aggressively incorporated into and implemented through actions of the city and its appointed commissions and committees. These actions should include ordinance amendments, budget approvals, capital investments, and similar activities and products.

IMPLEMENTATION STRATEGIES

Implementation strategies are formatted in the form of a matrix in the following pages. Key features of the matrix include:

- Listing of the strategies
- Type of strategy (policy, project or management)
- Plan reference
- Prioritization
- Expected outcomes
- Next steps
- Progress metrics
- Intended time frame for action
- Status

An explanatory key to the matrix is on the following page. The implementation matrix follows and represents the concluding section of Envision Daphne 2042.



IMPLEMENTATION MATRIX KEY



IMPLEMENTATION MATRIX

Action	Type	Plan Section	Priority	Expected Outcome	Next Steps	Progress Indicators	Timeframe	Partners	Estimated Cost	Status
11. Ensure protection of Daphne's sensitive waterfront environment through environmental review.	Policy	2,4	2	• Preserved natural environment	• Review code for alignment	• Review initiated	OG	PC, Council, Admin	See #6	Open
12. Create a Parks and Recreation Master Plan.	Policy	2	1	• A master plan for the expansion of Daphne Parks	• Authorize plan	• Expertise retained	IM	Council, Admin	Not Determined	Open
13. Enhance the operations Daphne Education Committee	Policy	3,4	1	• Effective engagement in the education committee	• Ongoing monitoring	• Ongoing and active		Council	Budgeted Costs	Open
2 BUILDING AND REINFORCING DAPHNE'S COMMUNITY CHARACTER										
14. Establish design standards that extend Old Towne character to adjacent areas	Policy	4,5	1	• Preserved and extended historic character	• Initiate standards development	• Creation authorized	IM	PC, Council, Admin	See #6	Open
15. Create design and identity standards for gateway development	Policy	4,5	1	• Gateway design standards	• Initiate standards development	• Creation authorized	IM	PC, Council, Admin	See #6	Open
16. Establish public art as identity markers at key gateways	Project	4,5	2	• Clear identity markers	• Develop public art program	• Program initiated	ST	Council, Admin	Not Determined	Open
17. Establish single family design standards	Policy	4	1	• Single-family design standards	• Initiate standards development	• Creation authorized	IM	PC, Council, Admin	See #6	In process
18. Establish standards for mixed-use, retrofit of aging commercial centers	Policy	4,5	1	• Retrofit standards established	• Initiate standards development	• Creation authorized	IM	PC, Council, Admin	See #6	Open
19. Establish Bayfront Drive as a community entertainment street	Project	5	1	• Mixed-use entertainment street	• Fund project	• Funding secured	ST	Council, PC, Admin	??	Open
3 CONNECTING DAPHNE'S PEOPLE AND PLACES										
20. Prioritize and fund overall trail system	Project	4,5	1	• Complete community trail connectivity	• Initiate trail plan schematic	• Expertise retained	ST	PC, Council, Admin	Not Determined	Open
21. Ensure new growth provides for inter connectivity of streets and pedestrian facilities	Policy	4,5	1	• Complete pedestrian network	• Initiate standards review and revision	• Policy review initiated	IM	PC, Council, Admin	See #6	Open
22. Align street design with Envision Daphne 2042	Policy	4,5	1	• Intended outcomes, next steps and measures of progress are indicated in these columns.	• Initiate standards review and revision	• Progress of achieving specific actions may be monitored in this space.	IM	PC, Council, Admin	See #6	Open

1 The Action column lists the specific implementation strategy recommended.

2 Daphne planning theme serves as a heading under which actions are listed.

3 This column indicates if the action is policy, project, or management related.

4 Plan reference indicates the source location in the plan for the action.

5 Intended outcomes, next steps and measures of progress are indicated in these columns.

6 The progress of achieving specific actions may be monitored in this space.

9 Likely partners to assist in action are identified.

8 Potential cost and funding source and current status.

7 Time frames for action are Immediate, Ongoing, Short Term, Medium Term and Long Term.

		IMPLEMENTATION MATRIX									
Action	Type	Plan Section	Priority	Expected Outcome	Next Steps	Progress Indicators	Timeframe	Partners	Estimated Cost	Status	
UNIVERSAL IMPLEMENTATION PROVISIONS											
1. Adopt Envision Daphne 2042	Policy	1-6	1	• Official policy basis from which to achieve Daphne's Envision Principles	• Adopt Plan	• Adopted Plan	IM	Council	\$0	Open	
2. Use the plan as a guide in all development decisions	Mgmt	1-6	1	• Plan compliant, strategic development decisions	• Decisions reference plan	• Referenced plan	OG	Admin, Council, PC	\$0	Open	
3. Update and report on implementation progress annually	Mgmt	1-6	1	• Up to date and relevant planning	• Produce annual progress report	• Annual report	OG	Admin	\$0	Open	
4. Use the plan to guide preparation of the annual and capital budgets	Mgmt	1-6	1	• Plan compliant capital budgeting	• Input projects into capital budgeting beginning 2023	• Budgeted per plan	OG	Council, Admin	\$0	Open	
5. Convene a Partners Forum to promote the plan and identify opportunity for partnering	Project	1-6	1	• Leveraging opportunity	• Plan event	• Convene event	IM	Council, Admin	\$500	Open	
6. Comprehensively revise the Daphne zoning code to align with Envision Daphne 2042	Policy	1-6	1	• Comprehensively revised zoning code aligned with Envision Daphne 2042	• Authorize revision	• Revision initiated	IM	Council, PC, Admin	\$150,000	Open	
1 STEWARDING THE FUTURE OF DAPHNE'S CORE PLACES											
7. Continue the focus on Olde Towne preservation and development in a manner consistent with its historic character	Policy	4,5	1	• Preserved and vital neighborhood	• Maintain and enhance support	• Ongoing support	OG	Council, PC, DRA, Admin	Not determined	Open	
8. Ensure the ongoing preservation and vitality of the Daphmont neighborhood by encouraging the formation of a neighborhood council	Policy	4,5	1	• Preserved and vital neighborhood	• Initiate formation	• Council formed	OG	Council, PC, Admin, NC	\$0	Open	
9. Implement appropriate zoning code revisions that permit infill of commercial centers	Project	4,5	1	• Comprehensively revised zoning code aligned with Envision Daphne 2042	• Authorize revision	• Revision initiated	ST	Council, PC, Admin	See #6	Open	
10. Expand the walkable and mixed-use character of Olde Towne neighborhoods	Policy/Project	4,5	2	• Expanded Olde Towne character	• Align code and public investment	• Revision initiated, investments aligned	ST	Council, PC, DRA, Admin	Not determined	Open	